City	rnment Type  Tow		□v	/illage	Other	Local Governm Elba	ent Name			County Grat		
Audit Date 3/31/05				Opinion ( 6/14/0			Date Accou	ntant Report Submit	ted to State:	•		
accordan	ce with th Statemen	ne St	atemen	nts of	the Gover	nmental Accor	unting Star	nt and rendered ndards Board ( gan by the Mich	GASB) and th	e Uniform	Repor	
		lied w	ith the	Bullet	in for the A	udits of Local (	Units of Go	vernment in Mic	chigan as revise	ed.		
						ed to practice in			•			
We furthe		e follo	owing. '	"Yes" r				e financial state	ments, includir	ng the notes	, or in	the report of
ou must	check the	appli	cable b	ox for	each item	below.						
Yes	✓ No	1.	Certain	comp	onent units	s/funds/agencie	es of the lo	cal unit are excl	uded from the	financial sta	atemer	nts.
Yes	<b>√</b> No		There a			deficits in one	e or more o	of this unit's un	reserved fund	balances/re	tained	earnings (P.A
<b>√</b> Yes	☐ No		There amend		stances of	non-complian	ce with the	e Uniform Acco	ounting and Bu	dgeting Act	(P.A.	2 of 1968, a
Yes	<b>√</b> No							ither an order gency Municipa		the Municipa	al Fina	ance Act or it
Yes	<b>√</b> No					-		do not comply amended [MC	•	requiremen	ts. (P.	A. 20 of 1943
Yes	<b>√</b> No	6.	The loc	cal unit	t has been	delinquent in d	distributing	tax revenues that	at were collecte	ed for anothe	er taxi	ng unit.
Yes	<b>√</b> No	7.	pensio	n bene	efits (norma	al costs) in the	current ye	equirement (Arti ear. If the plan i et, no contribution	s more than 1	00% funded	and t	he overfunding
Yes	✓ No		The loc			edit cards and	has not a	dopted an appl	icable policy a	s required	by P.A	A. 266 of 1999
Yes	✓ No	9.	The loc	cal unit	t has not ac	dopted an inve	stment poli	cy as required b	y P.A. 196 of 1	997 (MCL 1	29.95	).
We have	enclosed	l the	followi	ing:				:	Enclosed	To Be Forward		Not Required
The lette	r of comm	ents	and rec	comme	endations.				✓			
Reports	on individu	ial fed	deral fir	nancial	assistance	e programs (pr	ogram aud	its).				✓
0.   1	udit Repor	ts (AS	SLGU).									/

Date

7/27/05

# Township of Elba Gratiot County, Michigan

# FINANCIAL STATEMENTS

March 31, 2005

# Gratiot County, Michigan

# March 31, 2005

# **BOARD OF TRUSTEES**

Mr. Roger Slavik Supervisor

Ms. Angie Morris Clerk

Ms. Paula Strouse Treasurer

Mr. Tom Bradley Trustee

Ms. Connie Stehlik Trustee

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#### **Principals**

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA

Karen A. Roka, CPA James A. Huguelet, CPA Alan D. Panter, CPA William I. Tucker IV, CPA Kurt M. Lemmen, CPA



Member American Institute of Certified Public Accountants and Michigan Association of Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

Members of the Township Board Township of Elba Ashley, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Elba, Michigan as of and for the year ended March 31, 2005, which collectively comprise the Township's basic financial statements as listed in the Table of Contents. These financial statements are the responsibility of the Township's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Elba, Michigan as of March 31, 2005, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note A, the Township has implemented a new financial reporting model, as required by the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments, as of April 1, 2004, along with all related statements and interpretations.

The management's discussion and analysis and budgetary comparison information, as identified in the Table of Contents, are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

ahaham! Keffy, P.C.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants

June 14, 2005

# Management's Discussion and Analysis

#### **New Financial Reporting**

Starting with fiscal year 2005, the Township of Elba, Michigan (the "Township") has revised and improved its financial reporting document. These changes are a result of standards set by the Governmental Accounting Standards Board (GASB). The intent of these new standards is to provide citizens, taxpayers, customers, and investors with a better understanding of how the Township's money and other assets are managed.

The new standards set by GASB are intended to give the reader of this annual financial report a better understanding of the financial status of the Township. The new standards introduce accounting rules and systems that are common in the private sector. This report presents a much broader picture of the Township's financial status. Through this comprehensive reporting of assets and liabilities, the reader should have a greater understanding of the Township's financial health.

The discussion and analysis of the Township's financial performance provides an overview of the Township's financial activities for the fiscal year ended March 31, 2005. Please read it in conjunction with the Township's financial statements.

A comparative analysis will be provided in future years, as it is not required in the first year of implementation of GASB 34.

#### **Financial Highlights**

As discussed in further detail in this discussion and analysis, the following represents the most significant financial highlights for the year ended March 31, 2005:

- State shared revenue, our largest revenue source, was approximately \$62,240 this year.
- Property taxes, our second largest revenue source, was approximately \$53,811.
- The Township has total net assets of \$494,423.
- Total fund balances related to the Township's governmental funds decreased by \$10,017.

#### **Using this Annual Report**

This annual report consists of a series of financial statements. The statement of net assets and the statement of activities provide information about the activities of the Township of Elba as a whole and present a longer-term view of the Township's finances. This longer-term view uses the accrual basis of accounting so that it can measure the cost of providing services during the current year, and whether the taxpayers have funded the full cost of providing government services.

The fund financial statements present a short-term view; they tell us how the taxpayers' resources were spent during the year, as well as how much is available for future spending. Fund financial statements also report the operations of the Township of Elba in more detail than the government-wide financial statements by providing information about the Township's most significant funds.

# **Management's Discussion and Analysis**

#### The Township as a Whole

The following table shows, in a condensed format, the net assets as of March 31, 2005. A comparative analysis of data will be presented in future years when the information is available.

Assets Current assets Noncurrent assets	\$ 447,126 49,734
Total assets	496,860
Liabilities Current liabilities	2,437
Net Assets Invested in capital assets Restricted for other purposes Unrestricted	 49,734 220,859 223,830
Total net assets	\$ 494,423

The Township's total net assets were \$494,423 at March 31, 2005. Unrestricted net assets (the part of net assets that can be used to finance day-to-day operations) were \$223,830 at the end of the fiscal year. The net asset invested in capital assets were at \$49,734. The remainder, \$220,859, is restricted and is to be used for specified purposes as noted in the notes to the financial statements. The management's discussion and analysis will present a condensed comparative statement of net assets next year when we have two years of statements in the GASB Statement No. 34 format.

The following table shows the changes in net assets during the current year. Future reports will provide comparative data for the statement of activities. Comparative data is not required during the first year of reporting under requirements of GASB Statement No. 34.

Revenue		
Program revenue:		
Charges for services	\$	11,055
General revenue:		
Property taxes		53,811
State shared revenue		62,240
Investment earnings		2,264
Miscellaneous		4,003
Total revenue		133,373
Program Expenses		
General government		68,946
Public safety		15,892
Public works		54,803
Health and welfare		1,200
Recreation and cultural		3,925
Total program expenses		144,766
Change in Net Assets	\$(	11,393 )

# **Management's Discussion and Analysis**

#### **Governmental Activities**

The Township's governmental revenues totaled \$133,373 with the greatest revenue source being state shared revenues. State shared revenues make up approximately 47 percent of total governmental revenue.

The Township incurred expenses of \$144,766 during the year. 48 percent of the governmental expenses are associated with the general government function.

#### The Township's Funds

The analysis of the Township's major funds begins on page 3, following the government-wide financial statements. The fund financial statements provide detailed information about the most significant funds, not the Township of Elba as a whole. The Township of Elba's Board of Trustees creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as property tax millages. The Township's major funds for the fiscal year ended March 31, 2005 include the General Fund, Street Lights Fund, Bridge Fund and the Fire Fund.

The General Fund pays for most of the Township's governmental services. The most significant service provided during the fiscal year was highway, streets, and bridges maintenance and repair, which incurred expenditures of \$47,268 for the fiscal year, which was approximately 39 percent of the General Fund total expenditures. The Street Light Fund and Bridge Fund are used to account for funds used in public works activities throughout the Township. The Fire Fund is used to account for activities related to fire protection.

#### **General Fund Budgetary Highlights**

Over the course of the fiscal year, the Township Board made necessary budget adjustments to fund unanticipated expenditures during the year. However, because several departments came in over budget at year-end, there was an overall unfavorable variance of approximately \$18,645 from budget in the General Fund. A majority of this overage resulted from public works projects. The other major funds did not have any material negative budget variances.

#### **Capital Asset Administration**

At the end of the fiscal year, the Township had approximately \$71,514 invested in a broad range of capital assets, including buildings, land, and equipment at cost. In addition, the Township has made certain investments in roads and drains within the Township of Elba. These assets are not reported in the Township of Elba's fund statements, because under Michigan law, these roads and drains are the property of the Gratiot County Road and Drain Commissions, respectively.

#### **Current Economic Factors**

Revenue sharing is the most significant budgetary concern at this time. The State of Michigan is experiencing significant budget problems, and as they look for solutions, revenue sharing continues to be under attack. Any shortfalls in projected revenues could affect our revenue sharing funds that we receive in the future.

#### **Contacting the Township's Management**

This financial report is intended to provide our citizens, taxpayers, customers, and investors with a general overview of the Township's finances and demonstrate the Township's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the Township Clerk or Treasurer at the Township Hall.



### STATEMENT OF NET ASSETS

# March 31, 2005

		vernmental Activities
ASSETS		
Current assets		
Cash and cash equivalents	\$	104,942
Investments		336,899
Receivables		444
Due from other governmental units		4,841
Total current assets		447,126
Noncurrent assets		
Capital assets, net		49,734
TOTAL ACCETO		400.000
TOTAL ASSETS		496,860
LIABILITIES		
Accounts payable		1,513
Accrued wages		571
Due to other governmental units		353
TOTAL LIABILITIES		2,437
NET ASSETS		
Invested in capital assets		49,734
Restricted for other purposes		220,859
Unrestricted		223,830
TOTAL NET ASSETS	_\$_	494,423

# STATEMENT OF ACTIVITIES

### 3/31/2005

		Program Revenues Charges for				Net (Expense) Revenue and Changes in Net Assets Governmental		
Functions/Programs	E	xpenses	S	Services		Activities		
Governmental activities General government Public safety Public works Health and welfare Recreation and cultural	\$	68,946 15,892 54,803 1,200 3,925	\$	10,555 500 - - -	\$	(58,391) (15,392) (54,803) (1,200) (3,925)		
Total	\$	144,766	\$	11,055	\$	(133,711)		
	General	revenues						
		perty taxes				53,811		
		e shared reve	enue			62,240		
		stment earni				2,264		
		cellaneous	Ū			4,003		
	Т		122,318					
		Chang	ge in ne	et assets		(11,393)		
	Net asse	ets, beginning	of the	year		505,816		
Net assets, end of the year						494,423		

# GOVERNMENTAL FUNDS BALANCE SHEET

# March 31, 2005

	General	Street Lights	Bridge
ASSETS	 Octional	 Ligitio	 bridge
Cash and cash equivalents Investments	\$ 76,196 113,197	\$ 6,547 -	\$ 1,817 188,338
Accounts receivable Accrued interest receivable Due from other governmental units	- - 3,671	- - -	425
TOTAL ASSETS	\$ 193,064	\$ 6,547	\$ 190,580
LIABILITIES AND FUND BALANCES LIABILITIES			
Accounts payable Accrued wages	\$ 1,247 571	\$ 266 -	\$ -
Due to other governmental units	353	 -	_
TOTAL LIABILITIES	2,171	266	-0-
FUND BALANCES Reserved for			
Cemetery maintenance Unreserved	-	-	-
Undesignated, reported in General fund	190,893	_	_
Special revenue funds		 6,281	 190,580
TOTAL FUND BALANCES	 190,893	6,281	 190,580
TOTAL LIABILITIES AND FUND BALANCES	\$ 193,064	\$ 6,547	\$ 190,580

Fire	Gov	onmajor ernmental Funds emetery)	Total Governmental Funds		
\$ 19,580 3,229 19 - 1,170	\$	802 32,135 - -	\$	104,942 336,899 19 425 4,841	
\$ 23,998	\$	32,937	\$	447,126	
\$ - -	\$	- -	\$	1,513 571	
 _				353	
-0-		-0-		2,437	
-		32,937		32,937	
23,998		- -		190,893 220,859	
23,998		32,937		444,689	
\$ 23,998	\$	32,937	\$	447,126	

# RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET ASSETS 3/31/2005 December 31, 2004

#### Total fund balance - governmental funds

\$ 444,689

Amounts reported for the governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in the governmental funds:

The cost of capital assets is \$71,514 Accumulated depreciation is \$(21,780)

Capital assets, net 49,734

Net assets of governmental activities

\$ 494,423

# STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

#### Year Ended March 31, 2005

DE VENUE	(	General	 Street Lights
REVENUES Taxes	\$	34,438	\$ _
Intergovernmental	·	62,240	-
Charges for services Interest and rents		9,705 1,009	- 31
Other		3,992	 
TOTAL REVENUES		111,384	31
EXPENDITURES Current			
General government		67,570	-
Public safety Public works		- 48,350	3,274
Health and welfare		1,200	-
Recreation and cultural		3,925	 _
TOTAL EXPENDITURES		121,045	 3,274
EXCESS OF REVENUES OVER			
(UNDER) EXPENDITURES		(9,661)	(3,243)
Fund balances, beginning of year		200,554	 9,524
Fund balances, end of year	\$	190,893	\$ 6,281

Bridge		 Fire	Gov	onmajor ernmental Funds emetery)	Total Governmental Funds		
\$	576 - - 1,201 11	\$ 18,797 - 500 8 -	\$	- 850 15	\$	53,811 62,240 11,055 2,264 4,003	
	1,788	19,305		865		133,373	
	3,179 - -	15,892 - - -		- - - -		67,570 15,892 54,803 1,200 3,925	
	3,179	 15,892		-0-		143,390	
	(1,391)	3,413		865		(10,017)	
	191,971	 20,585		32,072		454,706	
\$	190,580	\$ 23,998	\$	32,937	\$	444,689	

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

Year Ended March 31, 2005

#### Net change in fund balances - total governmental funds

\$ (10,017)

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported as expenditures in governmental funds. However, in the statement of activities, the cost of capital assets is allocated over their estimated useful lives as depreciation expense. In the current period, these amounts are:

Capital outlay \$ 1,500 Depreciation expense (2,876)

Excess of depreciation expense over capital outlay

(1,376)

Change in net assets of governmental activities

\$ (11,393)

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

#### NOTE A: DESCRIPTION OF TOWNSHIP AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Township of Elba, Michigan was organized as a Township under provisions of the constitution and general law of the State of Michigan. The Township is one of sixteen (16) Townships in Gratiot County. The Township operates under an elected Township Board, which consists of a Supervisor, Clerk, Treasurer, and two Trustees and provides services to its residents in many areas including fire protection, sewer, roads, and planning.

#### 1. Reporting Entity

As required by accounting principles generally accepted in the United States of America; GASB Statement 14, *The Financial Reporting Entity*; and *Statement on Michigan Governmental Accounting and Auditing No.5*, these financial statements present all financial activities of the Township of Elba. The Township has no activities that would be classified as component units.

The inclusion of the activities of various agencies is based on the manifestation of oversight criteria, relying on such guidelines as the selection of the governing authority, the designation of management, the ability to exert significant influence on operations, and the accountability for fiscal matters. The accountability for fiscal matters considers the possession of the budgetary authority, the responsibility for surplus or deficit, the controlling of fiscal management, and the revenue characteristics, whether a levy or a charge. Consideration is also given to the scope of public service. The scope of public service considers whether the activity is for the benefit of the reporting entity and/or its residents and is within the geographic boundaries of the reporting entity and generally available to its citizens.

Based upon the application of these criteria, the financial statements of the Township of Elba contain all the funds controlled by the Township Board.

#### 2. Basis of Presentation

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The statement of net assets and the statement of activities (the government-wide statements) present information for the primary government units as a whole.

The statement of activities presents the direct functional expenses of the primary government and the program revenues that support them. Direct expenses are specifically associated with a service, program, or department and are therefore clearly identifiable to a particular function. Program revenues are associated with specific functions and include charges to recipients of goods or services and grants and contributions that are restricted to meeting the operational or capital requirements of that function. Revenues that are not required to be presented as program revenues are general revenues. This includes all taxes, interest, and unrestricted State revenue sharing payments and other general revenues and shows how governmental functions are either self-financing or supported by general revenues.

#### **FUND FINANCIAL STATEMENTS**

The fund financial statements present the Township's individual major funds and nonmajor fund. Major individual governmental funds are reported as separate columns in the fund financial statements.

The major funds of the Township are:

- a. The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government except for those that are required to be accounted for in another fund.
- The Street Lights Fund is used to account for the financial resources related to providing street lighting for certain Township streets.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

# NOTE A: DESCRIPTION OF TOWNSHIP AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 2. Basis of Presentation - continued

#### FUND FINANCIAL STATEMENTS - CONTINUED

- c. The Bridge Fund is used to account for the financial resources related to the maintenance of roads and bridges within the Township.
- d. The Fire Fund is used to account for the financial resources related to providing fire protection to the Township's citizens.

#### 3. Measurement Focus

The government-wide financial statements are presented using the economic resources measurement focus, similar to that used by business enterprises or not-for-profit organizations. Because another measurement focus is used in the governmental fund financial statements, reconciliations to the government-wide statements are provided that explain the differences in detail.

All governmental funds are presented using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

#### 4. Basis of Accounting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All governmental funds are accounted for using the modified accrual basis of accounting. Under this method, revenues are recognized when they become susceptible to accrual (when they become both "measurable" and "available to finance expenditures of the current period"). The length of time used for "available" for purposes of revenue recognition in the governmental fund financial statements is 60 days. Revenues that are considered measurable but not available are recorded as a receivable and deferred revenue. Significant revenues susceptible to accrual are property taxes, special assessments, and certain intergovernmental revenues. Expenditures are generally recognized under the modified accrual basis of accounting when the related fund liability is incurred, except for interest on long-term debt which is recorded when due.

#### 5. Budgets and Budgetary Accounting

The General and Special Revenue Fund budgets shown in the financial statements were prepared on a basis not substantially different than the basis used to reflect actual results.

The Township follows these procedures in establishing the budgetary data reflected in the financial statements:

a. Prior to April 1, the budget is legally adopted on a departmental (activity) level through passage of a Board resolution. After the budget is adopted, all transfers of budgeted amounts between accounts within a fund or activity or any revisions that alter the total expenditures of a fund or activity must be approved by the Township Board.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

# NOTE A: DESCRIPTION OF TOWNSHIP AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

- 5. Budgets and Budgetary Accounting continued
- b. Formal budgetary integration is employed as a management control device during the year at the activity level for the General Fund and total expenditure level for the Special Revenue Fund.
- c. The Township does not employ encumbrance accounting as an extension of formal budgetary integration in the governmental funds. Appropriations unused at March 31 are not carried forward to the following fiscal year.
- d. Budgeted amounts are reported as originally adopted or as amended by the Township Board during the year.
- 6. Cash, Cash Equivalents, and Investments

Cash and cash equivalents consists of savings and checking accounts and certificates of deposit with an original maturing of less than 90 days. Investments consist of certificates of deposit with original maturities of greater than 90 days.

#### 7. Property Tax

The Township of Elba bills and collects both its own property tax levy and the tax levy for other governmental units. The Township's property tax revenue recognition policy and related tax calendar disclosures are as follows:

Property taxes are levied twice per year. A summer tax is levied on July 1 and a winter tax is levied on December 1. The tax levies are due September 14 and February 14, respectively. All taxes not paid by their due dates are deemed delinquent. Delinquent real property taxes are turned over to the Gratiot County Treasurer on March 1 of the year following the levy. The Gratiot County Treasurer remits payment to all taxing units on all delinquent real property taxes. Delinquent personal property taxes are retained by the Township for subsequent collection. Property taxes are recognized as revenue in the period for which they are levied.

The Township is permitted to levy up to \$.9514 per \$1,000 of assessed valuation for general governmental service and additional amounts for Bridge and Fire. For the year ended March 31, 2005, the Township levied .9514 and .9500 mills for general governmental services and Fire. The total taxable value for the 2004 levy for property within the Township was \$26,185,212.

#### Capital Assets

Capital assets include buildings and equipment and are recorded (net of accumulated depreciation, if applicable) in the government-wide financial statements under the governmental activities column. Capital assets are those with an estimated useful life of more than one year. Capital assets are not recorded in the governmental funds. Instead, capital acquisition and construction are reflected as expenditures in governmental funds, and the related assets are reported in the government-wide financial statements. All purchased capital assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated capital assets are valued at their estimated fair market value on the date received.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Depreciation is computed using the straight-line method over the following useful lives:

Buildings 30 years Equipment 5 - 25 years

#### 9. Comparative Data

Comparative data has not been presented in each of the statements since their inclusion would make the statements unduly complex and difficult to read.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

# NOTE A: DESCRIPTION OF TOWNSHIP AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - CONTINUED

#### 10. Accounting Change

As of April 1, 2004, the Township implemented the provisions of Governmental Accounting Standards Board Statement No. 34, Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments (Statement) along with all related statements and interpretations. Some of the significant changes in the Statement include the following:

- A Management's Discussion and Analysis (MD&A) section providing an analysis of the Township's overall financial position and results of operations has been included.
- Government-wide financial statements (statement of net assets and statement of activities) prepared using
  full accrual accounting for all of the Township's activities have been provided. Reconciliations are
  presented between the governmental fund level (modified accrual) and government-wide (full accrual)
  statements since their measurement focus is not the same.
- Capital assets reported on the statement of net assets include assets in the amount of \$70,014, which was
  the restricted amount previously reported in the General Fixed Assets Account Group. The governmentwide statement of activities reflects depreciation expenses on the Township's applicable capital assets.
- The fund financial statements focus on major funds rather than fund types.

The implementation has also required certain disclosures to be made in the notes to the financial statements concurrent with the implementation of Statement No. 34 based on GASB Statement No. 38. Certain note disclosures have been added and/or amended, including descriptions of activities of major funds and various other disclosures.

#### NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS

In accordance with Michigan Compiled Laws, the Township is authorized to invest in the following investment vehicles:

- 1. Bonds, securities, and other obligations of the United States or any agency or instrumentality of the United States.
- 2. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a State or nationally chartered bank or a State or Federally chartered savings and loan association, savings bank, or credit union whose deposits are insured by an agency of the United States government and which maintains a principal office or branch office located in this State under the laws of the State or the United States, but only if the bank, savings and loan association, savings bank, or credit union is eligible to be a depository of surplus funds belonging to the State under Section 5 or 6 of Act No. 105 of the Public Acts of 1855, as amended, being Section 21.145 and 21.146 of the Michigan Compiled Laws.
- Commercial paper rated at the time of purchase within the three (3) highest classifications established by not less than two (2) standard rating services and which matures not more than 270 Days after the date of purchase.
- 4. The United States government or federal agency obligations repurchase agreements.
- 5. Bankers' acceptances of United States banks.

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

#### NOTE B: CASH, CASH EQUIVALENTS, AND INVESTMENTS - CONTINUED

6. Mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan.

Federal Deposit Insurance Corporation (FDIC) regulations provide that deposits of governmental units are to be separately insured for the amount of \$100,000 for deposits in an insured bank for savings deposits and \$100,000 for demand deposits. Furthermore, if specific deposits are regulated by statute or bond indenture, these specific deposits are to be separately insured for the amount of \$100,000 Michigan Compiled Laws allow for collateralization of government deposits if the assets for pledging are acceptable to the State Treasurer under Section 3 of 1855 PA 105, MCL 21.143, to secure deposits of State surplus funds, securities, issued by the Federal Loan Mortgage Corporation, Federal National Mortgage Association, or Government National Mortgage Association.

#### **Deposits**

The Township's deposits at March 31, 2005, are composed of the following:

	Carrying <u>Amount</u>	Bank <u>Balance</u>
Checking accounts Savings accounts Certificates of deposit	\$ 29,701 70,130 <u>342,010</u>	\$ 30,788 69,270 <u>342,010</u>
	<u>\$ 441,841</u>	<u>\$ 442,068</u>

Deposits of the Township are maintained with federally insured banks located in the State of Michigan, with all accounts maintained in the name of the Township. As of March 31, 2005, the Township's accounts were insured by the FDIC for \$130,688 and the amount of \$311,380 was uninsured and uncollateralized.

Due to significantly higher cash flow at certain periods during the year, the amount the Township held as cash increased significantly. As a result, the amount of uninsured and uncollateralized cash was substantially higher at these peak periods than at year-end.

#### **NOTE C: CAPITAL ASSETS**

Capital asset activity for the year ended March 31, 2005, was as follows:

#### **Governmental activities**

	_	Balance ril 1, 2004	Additions		<u>Deletions</u>		Balance March 31, 2005	
Capital assets not being depreciated: Land	\$	17,895	\$	-	\$	-	\$	17,895
Capital assets being depreciated: Buildings and improvements Equipment		24,000 28,119		- 1,500		- -		24,000 29,619
Total capital assets being depreciated		52,119		1,500		-0-		53,619

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

#### NOTE C: CAPITAL ASSETS - CONTINUED

#### Governmental activities - continued

Governmental activities - continued	Balance April 1, 2004	Additions	<u>Deletions</u>	Balance March 31, 2005
Less accumulated depreciation for: Buildings and improvements Equipment	\$( 1,600) ( 17,304)	\$( 800) ( 2,076)	\$ - 	\$( 2,400) ( 19,380)
Total accumulated depreciation	( 18,904)	( 2,876)		( 21,780)
Net capital assets being depreciated	<u>33,215</u>	<u>( 1,376</u> )		31,839
Net capital assets - governmental activities	<u>\$ 51,110</u>	<u>\$( 1,376</u> )	\$ -0-	\$ 49,73 <u>4</u>

Depreciation expense was charged to the following governmental activities:

General government

\$ 2,876

#### **NOTE D: FUND BALANCE RESERVES**

Reserved fund balance is used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure or has been legally segregated for a specific future use.

The following is the fund balance reserve as of March 31, 2005:

Nonmajor Governmental Fund Cemetery Perpetual Care Reserved for perpetual care

\$ 32,937

#### NOTE E: RESTRICTED NET ASSETS

Restrictions of net assets shown in the Government-wide financial statements indicate that restrictions imposed by the funding source or some other outside source which precludes their use for unrestricted purposes. The following are the various net asset restrictions as of December 31, 2004:

Governmental activities

Restricted for

 Street lights
 \$ 6,281

 Bridge projects
 190,580

 Fire protection
 23,998

\$ 220,859

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2005

#### **NOTE F: EXCESS OF EXPENDITURES OVER APPROPRIATIONS**

Michigan Public Act 621 of 1978, Sections 18 and 19, as amended, provides that a local governmental unit not incur expenditures in excess of the amounts appropriated.

In the body of the basic financial statements, the Township's budgeted expenditures in the General and Special Revenue Funds have been shown at the functional classification level. The approved budgets of the Township have been adopted at the activity level for the General Fund and the fund level for the Special Revenue Funds.

During the year ended March 31, 2005, the Township incurred expenditures in the General Fund in excess of the amounts appropriated as follows:

	 Amounts Appropriated		Amounts Expended		<u>riance</u>
General Fund					
General government					
Supervisor	\$ 3,700	\$	3,724	\$	24
Board of review	600		672		72
Assessor	8,100		9,063		963
Elections	900		2,646		1,746
Cemetery	9,850		11,065		1,215
Public works					
Highways, streets and bridges Recreation and cultural	23,200		47,268		24,068
Park expenses	1,500		3,925		2,425

#### **NOTE G: RISK MANAGEMENT**

The Township participates in a pool, the Michigan Township Participating Plan with other municipalities for various risks of loss including employer's liability, errors and omissions, and property and casualty losses. The pool is organized under Public Act 138 of 1982, as amended. The Township has no liability for additional assessments based on the claims filed against the pool nor do they have any right to dividends.

The Township also participates in a pool, the Michigan Municipal Workers' Compensation Fund, with other municipalities for workers' compensation losses. The pool is organized under Public Act 317 of 1969, as amended. The Township has no liability for additional assessments based on the claims filed against the pool nor do they have any right to dividends.

#### **NOTE H: RETIREMENT PLAN**

The Township of Elba is the sponsor of a retirement plan for the sole benefit of its employees. The Township of Elba Pension Plan is a money purchase defined contribution pension benefit plan. Contributions are based on an employee's annual calendar year compensation. During the year ended March 31, 2005, the Township of Elba made contributions for all participating employees of 10% per employee.

All Township employees are eligible to participate in the plan. All eligible employees, except Board of Review members, participate in the plan. The contributions fund the premiums for Individual Deferred Annuity policies with the Travelers Insurance Company through Municipal Retirement Systems, Inc.

For the year ended March 31, 2005, the Township of Elba had a total payroll of \$33,384. The Township of Elba Retirement Plan covered payroll for the period ended March 31, 2005 of \$25,500. The Township of Elba made contributions for the 2004 plan year to the retirement plan in the amount of \$2,550.

REQUIRED SUPPLEMENTARY INFORMATION

## General Fund

	Budgeted Amounts					Fina	ance with Il Budget ositive	
	0	riginal		Final	Actual		(Negative)	
REVENUES Taxes							<u> </u>	
Current property taxes Administrative fees	\$ 	29,000	\$ ——	29,000	\$ 27,051 7,387	\$ ——	(1,949) 7,387	
Total taxes		29,000		29,000	34,438		5,438	
Intergovernmental State shared revenue		59,000		59,000	62,240		3,240	
Charges for services Cemetery		9,000		9,000	9,705		705	
Interest and rents Interest		1,000		1,000	1,009		9	
Other revenue Miscellaneous		2,600		2,600	 3,992		1,392	
TOTAL REVENUES		100,600		100,600	111,384		10,784	
EXPENDITURES General government								
Legislative Supervisor Clerk Board of review		13,000 3,700 13,600 600		14,800 3,700 16,650 600	11,290 3,724 12,422 672		3,510 (24) 4,228 (72)	
Treasurer Assessor Elections		8,800 6,500 3,400		9,100 8,100 900	8,392 9,063 2,646		708 (963) (1,746)	
Township hall Cemetery		9,900 10,600		8,900 9,850	 8,296 11,065		604 (1,215)	
Total general government		70,100		72,600	67,570		5,030	
Public works Drains		2,000		2,100	1,082		1,018	
Highways, streets and bridges		23,200		23,200	 47,268		(24,068)	
Total public works		25,200		25,300	48,350		(23,050)	
Health and welfare Ambulance contracted services		2,500		2,500	1,200		1,300	

# General Fund

	Budgeted	Amounts		Variance with Final Budget Positive		
	Original Final		Actual	(Negative)		
EXPENDITURES - CONTINUED Recreation and cultural Park expenses	1,500	1,500	3,925	(2,425)		
Other Other	500	500		500		
TOTAL EXPENDITURES	99,800	102,400	121,045	(18,645)		
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES	800	(1,800)	(9,661)	(7,861)		
Fund balance, beginning of year	200,554	200,554	200,554	-0-		
Fund balance, end of year	\$ 201,354	\$ 198,754	\$ 190,893	\$ (7,861)		

# Street Lights Fund

	Budgeted Amounts						Variance with Final Budget Positive	
DE1/E111/E0	Original		Final		Actual		(Negative)	
REVENUES Interest	\$	-	\$	-	\$	31	\$	31
EXPENDITURES Public works Street lighting		3,500		3,500		3,274		226
EXCESS OF REVENUES (UNDER) EXPENDITURES		(3,500)		(3,500)		(3,243)		257
Fund balance, beginning of year		9,524		9,524		9,524		-0-
Fund balance, end of year	\$	6,024	\$	6,024	\$	6,281	\$	257

# Bridge Fund

	Budgeted	Amounts		Variance with Final Budget Positive		
	Original	Final	Actual	(Negative)		
REVENUES Taxes Interest Other	\$ - 500 -	\$ - 500 -	\$ 576 1,201 11	\$ 576 701 11		
TOTAL REVENUES	500	500	1,788	1,288		
EXPENDITURES Public works Bridges	40,000	40,000	3,179	36,821		
EXCESS OF REVENUES (UNDER) EXPENDITURES	(39,500)	(39,500)	(1,391)	38,109		
Fund balance, beginning of year	191,971	191,971	191,971	-0-		
Fund balance, end of year	\$ 152,471	\$ 152,471	\$ 190,580	\$ 38,109		

## Fire Fund

	Budgeted Amounts						Fina	ance with al Budget ositive	
		Original		Final		Actual		(Negative)	
REVENUES Taxes Charges for services	\$	16,100	\$	16,100	\$	18,797	\$	2,697	
Fire runs Interest		-	****	<u>-</u>		500 8		500 8	
TOTAL REVENUES		16,100		16,100		19,305		3,205	
EXPENDITURES Public safety Fire protection		16,100		16,100		15,892		208	
EXCESS OF REVENUES OVER EXPENDITURES		-0-		-0-		3,413		(3,413)	
Fund balance, beginning of year		20,585		20,585		20,585		-0-	
Fund balance, end of year	\$	20,585	\$	20,585	\$	23,998	\$	3,413	

**Principals** 

Dale J. Abraham, CPA Michael T. Gaffney, CPA Steven R. Kirinovic, CPA Aaron M. Stevens, CPA Eric J. Glashouwer, CPA

Karen A. Roka, CPA James A. Huguelet, CPA Alan D Panter, CPA William I. Tucker IV, CPA Kurt M. Lemmen, CPA



Member
American Institute of Certified
Public Accountants
and
Michigan Association of
Certified Public Accountants

MANAGEMENT LETTER

To the Members of the Township Board Township of Elba Ashley, Michigan

As you know, we have recently completed our audit of the records of the Township of Elba, Michigan as of and for the year ended March 31, 2005. In connection with the audit, we feel that certain changes in your accounting and administrative procedures would be helpful in improving management's control and the operational efficiency of the accounting and administrative functions. These suggestions are a result of our evaluation of the internal control structure and our discussions with management.

1. The Township should monitor and amend budgets for applicable funds as necessary.

During the course of our audit, we noted instances where expenditures had been incurred in excess of amounts appropriated. These were noted in the General Fund.

Michigan Public Act 621 of 1978, as amended, provides that the Board shall adopt formal budgets for the General and all Special Revenue funds and shall not incur expenditures in excess of the amounts appropriated. The budget must include all anticipated expenditures and the related revenue and fund equity to fund these expenditures.

We suggest that the Township adopt and amend its budgets through Board resolution and monitor budgeted against actual expenditures.

2. The Township should establish a capitalization threshold in order to track material assets purchased.

During the course of our audit, it was noted the Township does not have a formal written capitalization threshold policy in place. This policy would set forth a dollar threshold for items purchased by the Township, which would be considered material, long-lived assets that should be capitalized and depreciated.

We suggest the Township adopt a capitalization threshold policy.

3. The Township should review various areas of operation and consider additional segregation of duties.

During our consideration and assessment of fraud risk, we noted that the Township may not have sufficient segregation of duties in its accounting structure. The intent of internal control is to assure that no one individual is able to control all aspects of a transaction cycle (i.e., receipts, disbursements, deposit with bank, record in ledger, prepare bank reconciliations, etc.).

The main concept of an internal control structure is to assure that no one (1) individual handles all aspects of processing a transaction. The Township's current process allows one (1) individual to process a transaction.

While this is a common occurrence in small organizations due to the limited number of employees, the Township Board should realize that a greater risk in safeguarding assets exists if duties and responsibilities are not appropriately arranged and separated.

We suggest the Township assure that accounting duties are segregated to the extent possible to ensure efficiency in the processing of transactions and to strengthen the internal control systems. At a minimum, some portion of the receipting, depositing, and bank reconciliation process should be segregated.

4. All activities of the Township should be recorded in the computerized general ledger system.

During the course of our audit, it was noted the Township does not record certain activities (Parks and Right of Way) in the computerized general ledger system.

We suggest the Township record all financial activity in the Township's computerized general ledger system.

These conditions were considered in determining the nature, timing, and extent of the audit tests to be applied in our audit of the financial statements and this report does not affect our report on the financial statements dated June 14, 2005.

This report is intended solely for the use of management and the Board of Trustees of the Township of Elba and is not intended to be and should not be used by anyone other than these specified parties.

We wish to express our appreciation for the courtesy and cooperation extended to us during our audit. We are available to discuss any or all of these suggestions with you and to provide assistance in the implementation of improvements.

ABRAHAM & GAFFNEY, P.C. Certified Public Accountants.

ahaham : Kaffry, P.C.

June 14, 2005